

JOIN US AT



INDUSTRIAL PARTICIPATION CONFERENCE 2026

Build-Partner-Buy: What It Means for ITBs and Industrial Participation



View the line up of speakers featuring industry, government and academic stakeholders.



Network with industry leaders, government stakeholders, academia, and Indigenous partners.



Learn about key drivers and in the new industrial participation landscape.



Sponsorship opportunities available to position your organization as a leader in the conversation.



Tuesday–Wednesday
October 27–28



Fairmont Chateau Laurier
Ottawa, Ontario

CAE

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INDUSTRIAL PARTICIPATION CONFERENCE 2026

Build-Partner-Buy: What it means for ITBs and Industrial Participation

DAY 1

October 27-28
Fairmont Chateau Laurier
Ottawa, Ontario

7:00–7:45 a.m.	Registration Opens
7:45–8:30 a.m.	<i>IPAC/AIAC Joint Breakfast and Networking</i>
8:30–9:00 a.m.	<i>IPAC/AIAC Welcoming Address: Delegates' Workshop</i>
9:00–9:30 a.m.	<i>IPAC/AIAC Joint Speaker Session</i>
9:30-9:45 a.m.	Transition from Joint to IPAC Session room
9:45–9:50 a.m.	IPAC Welcome, Day 1 Speaker-Nathaniel Pitt, IPAC President
9:50–10:00 a.m.	Sponsor spotlight CAE Speaker - Daniel Lauzon, CAE
10:00–10:45 a.m.	Panel: ITB Modernization Moderator- Jenifer Levesque, ITB Branch, DIA, - Speakers - To be announced
10:45–11:30 a.m.	Refreshment Break
11:30 a.m.–12:00 p.m.	Defence as an Investment: Mobilizing Capital to Build Canada's Sovereign Capabilities Speaker – Isabelle Hudon - President and CEO of BDC
12:00–1:30 p.m.	IPAC/AIAC Joint Networking Lunch
1:30–2:15 p.m.	Panel: The Surge of Private Capital into the Defence Sector: Can ITB Policy Incentivize Investors Toward the Canadian Market? Speakers – David Quick, BDC – Margo Wu, Georgian – Stephanie Cyr, DIA ITB Branch
2:15–3:00 p.m.	Panel: A View from the Inside: What ITB Managers Say About Banking, ITB Modernization, Practical Tips, Challenges and Careers Speakers – Jason DiTommaso, PAL Aerospace – Calum MacLeod, Bombardier – Alessandra Jenkins, SAAB - Jessica Vo, GD-MS
3:00–3:45 p.m.	Refreshment Break
3:45–4:15 p.m.	Panel: Engaging Champions on the Inside Speakers – Ligia McLean, Honeywell – Andew Rizley, L3 Harris
4:15–4:45 p.m.	Panel: Building Capacity, Creating Impact: Leveraging Skills Development and Indigenous Partnerships Under the ITB Policy Speakers - Jo-Anne Tabobandung, FNTI, - Carmelita Crisp, NAIT - Devon Franklin, BCIT – Dr. Vickie Drover, SIIT
4:45–5:15 p.m.	<i>IPAC/AIAC Joint Speaker Session</i>
5:15–5:30 p.m.	Day 1 Closing Remarks – Speaker to be announced
5:30–6:30 p.m.	AIAC Annual Aerospace Reception (Cocktail)
6:30–8:00 p.m.	AIAC Annual Aerospace Dinner (additional ticket: Not Included in IPAC Admission)



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DAY 2

7:00–7:45 a.m.	Registration
7:45–8:30 a.m.	<u>IPAC/AIAC Joint Breakfast</u>
8:30–9:00 a.m.	<u>IPAC/AIAC Joint Opening Session</u>
9:00–9:05 a.m.	<u>Moving from Joint to IPAC room</u>
9:05–9:15 a.m.	IPAC Welcome, Day 2 Speaker-Nathaniel Pitt, IPAC President
9:15–9:45 a.m.	Defence Industrial Strategy & ITBs Speaker - Wendy Hadwen - DIA ADM Industry/Policy
9:45–10:15 a.m.	Panel: Advancing Defence Innovation Through Collaborative Research and Funding Moderator - Dr. Wei Qiu - Speakers - Manal Bahubeshi, NSERC - Dr. Stephen Lucas, Mitacs - Matthyw Thomas, ABS
10:15–10:30 a.m.	Refreshment Break
10:30–11:15 a.m.	Panel: A View From the Ground: How RDAs Help Defence Prime Meet Their Value Proposition Commitments Across Canada Speakers – Regional Development Agencies Representatives
11:15 a.m.–12:00 p.m.	Reconciliation Through Indigenous Participation and ITBs Speakers - Kelly McGilvery, DND - Sara Monture, NACCA - Denis Brunner, PSPC
12:00–1:00 p.m.	AIAC Leadership Luncheon Reception (additional ticket: Not included in IPAC Admission)
1:00 p.m.	<u>IPAC/AIAC Closing Remarks</u>

