



Innovation, Science and
Economic Development Canada

Innovation, Sciences et
Développement économique Canada

Canada 

State of Canada's Aerospace Industry Report

Summer 2026



Aerospace Industries
Association of Canada

L'Association des industries
aérospatiales du Canada

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REPORT CONTEXT

Objective: Develop relevant, quality, and timely strategic information on Canadian production of aerospace goods and provision of services¹ to brief policy and industry decision makers

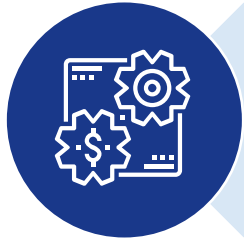
- This annual report is supported by a multi-year collaborative analytics agreement between Innovation, Science and Economic Development Canada (ISED) and the Aerospace Industries Association of Canada (AIAC).
- This report is fact-based:
 - Foundational data are sourced from government agencies and international independent market research organisations and reflects revisions and updates.
 - Economic impact models² and innovation indicators are informed by experts from the Organisation for Economic Co-operation and Development (OECD) and Statistics Canada.
- This report presents a statistical overview of Canadian aerospace industry activities in 2025, based on the most recent data available.
 - It also provides a comparative analysis from 2021 to 2025, subject to data availability.
 - Economic impact and industrial indicator³ estimates are not comparable to older estimates reported in previous publications as past foundational data from government agencies and international subject matter experts are regularly revised and updated.

¹ See Annex 1 for a list of the main activities associated with Canadian aerospace manufacturing and maintenance, repair, and overhaul (MRO) services.

² See Annex 2 for detailed methodology principles.

³ See Annex 3 for a comparative analysis of aerospace industry key industrial indicators from 2021 to 2025.

REPORT OVERVIEW



Economic
Impact



Civil Aerospace
Global Rankings



Regional
Breakdown



Civil Aerospace



Innovation & Skills



Defence
Aerospace



Exports



Key Findings

ECONOMIC IMPACT

In 2025, the Canadian aerospace industry contributed \$33.1 billion to GDP⁴ and 218,700 jobs to the Canadian economy⁵

Figure 1: GDP Economic Impact, 2025

Aerospace Industry and Value Chain
\$25.6B

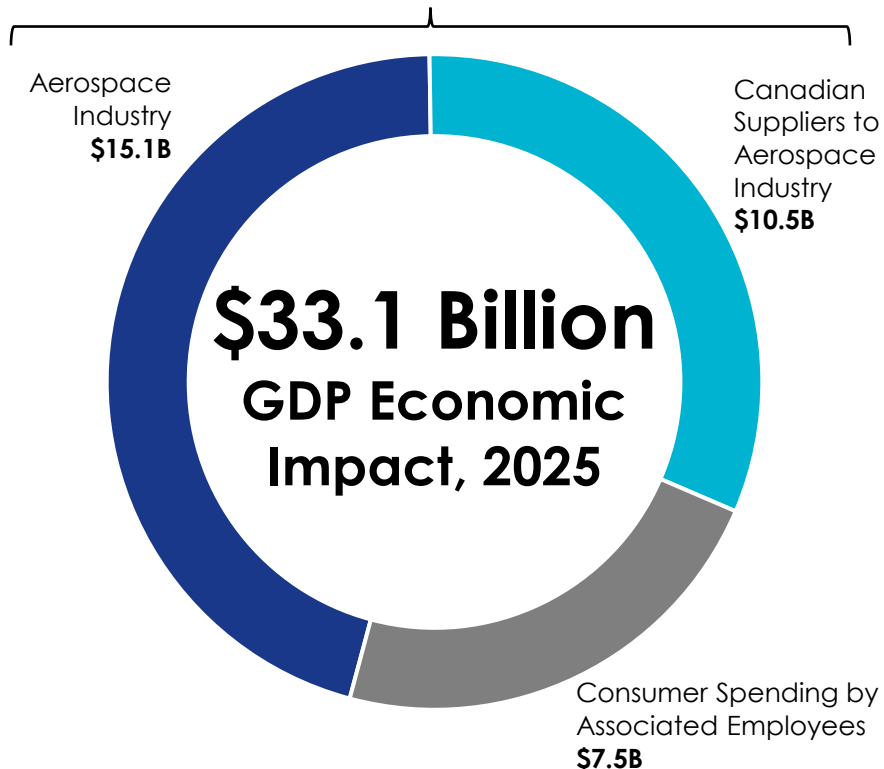
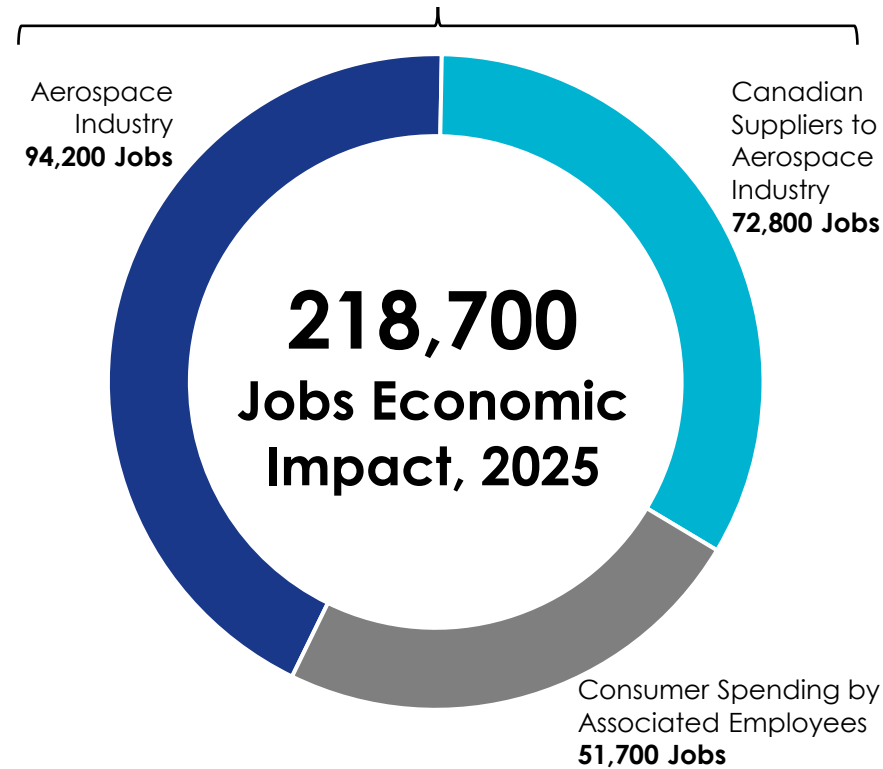


Figure 2: Jobs Economic Impact, 2025

Aerospace Industry and Value Chain
167,000 Jobs



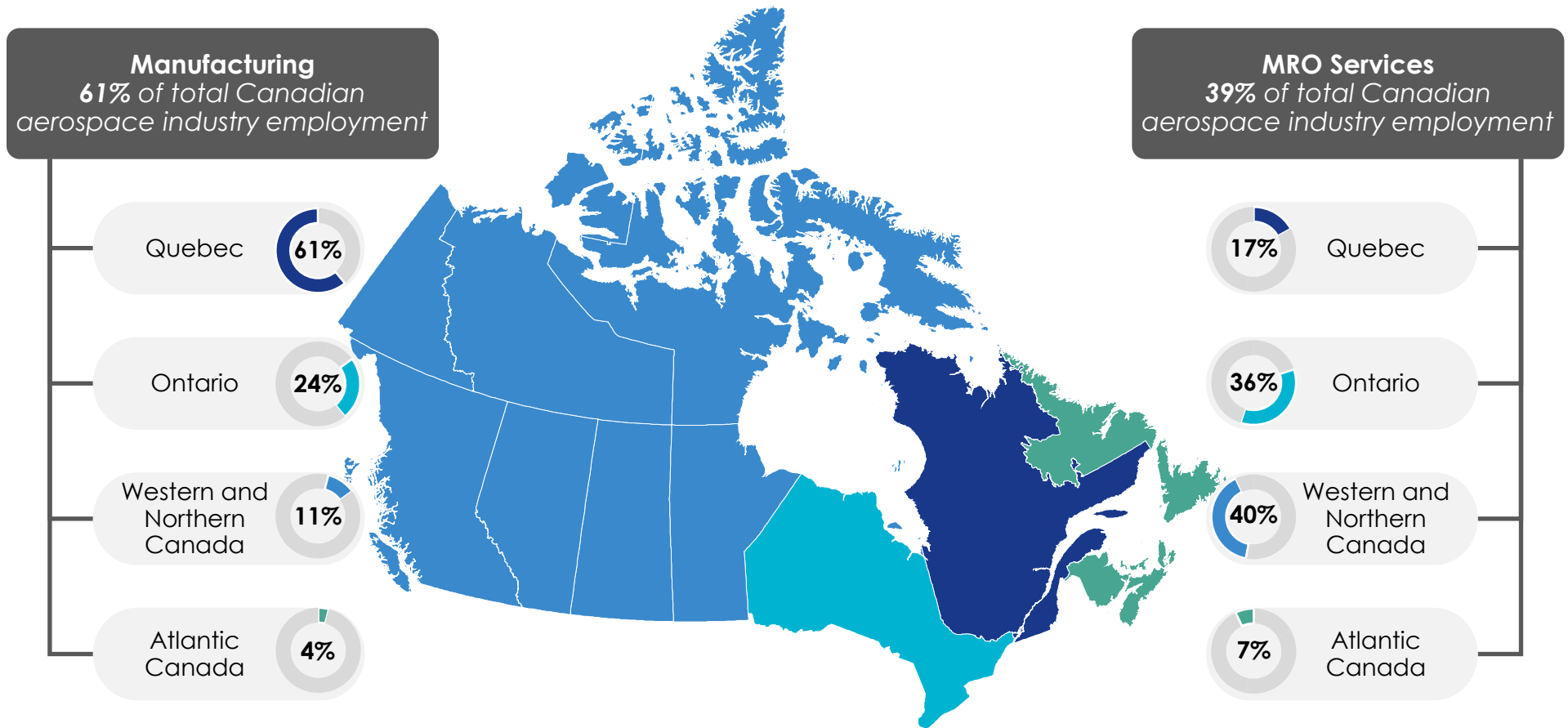
- Between 2024 and 2025, the Canadian aerospace industry's contribution to the Canadian economy increased by \$630 million (+1.9%) in GDP and 4,700 jobs (+2.2%)

⁴ Gross Domestic Product (GDP) is the total unduplicated value of the goods and services produced in the economic territory of a country or region during a given period. GDP better represents activity that occurs within Canada, in contrast to revenues, which include R&D, employment, and sales from outside of Canada.

⁵ Economic impact estimates are not comparable to older estimates reported in previous publications as past foundational data are regularly revised and updated. See Annex 1 for detailed methodology principles and Annex 4 for a comparative analysis of aerospace industry economic impacts between 2024 and 2025.

REGIONAL BREAKDOWN

Figure 3: Share of Canadian Aerospace Industry Employment⁶ by Region, 2025



⁶ Shares of employment by region reflect the 94,200 direct employees in the aerospace industry. Canadian aerospace manufacturing includes production of aircraft (airplanes, unmanned aircraft, dirigibles [parachutes & balloons], and spacecraft), helicopters, flight simulators, engines, landing gears, avionics, and other parts and components. See Annex 5 for a comparative analysis of the share of Canadian aerospace industry employment by sector and by region from 2021 to 2025.

INNOVATION & SKILLS

In 2025, the Canadian aerospace industry maintained its #1 R&D⁷ ranking among all Canadian manufacturing industries

Figure 4: R&D Intensity⁸, 2025

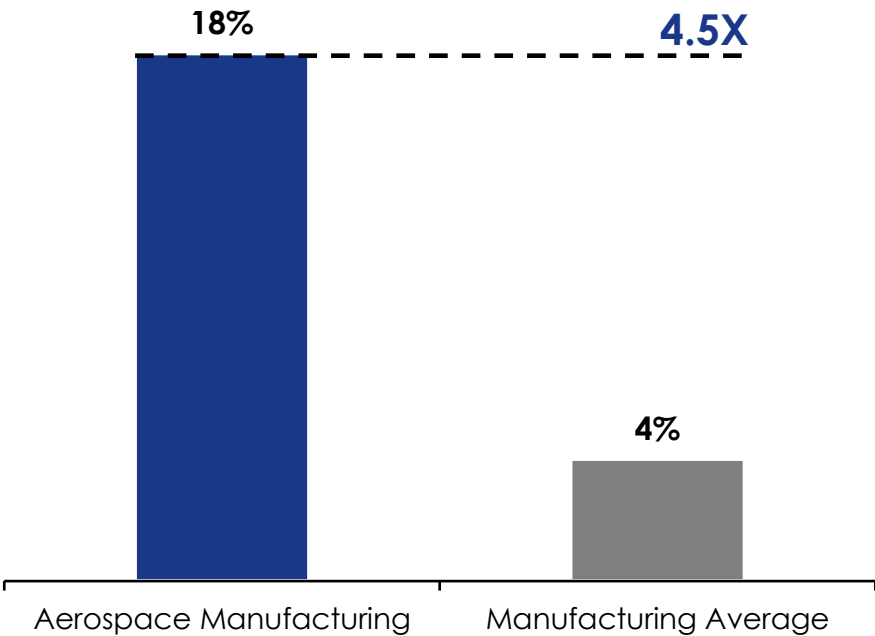
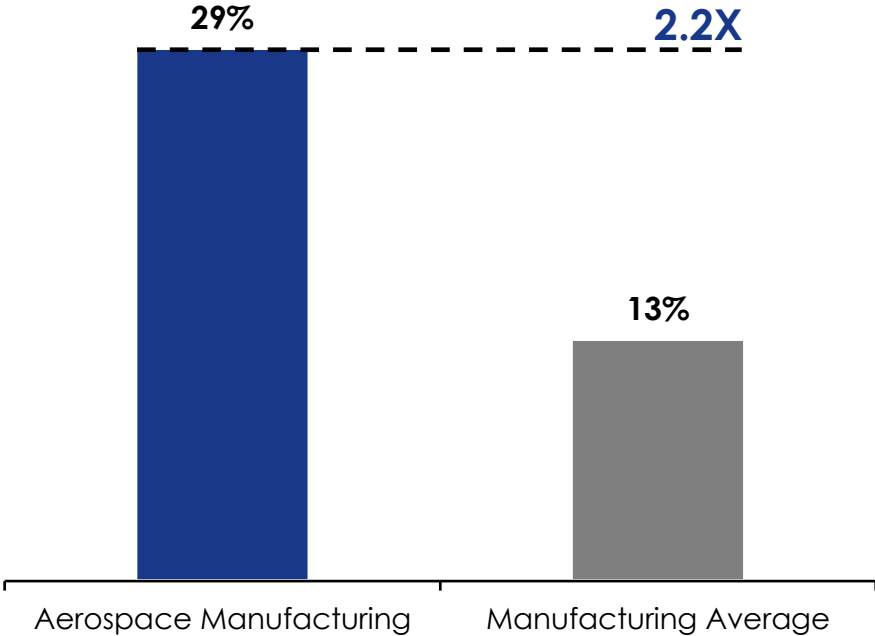


Figure 5: STEM Intensity⁹, 2025



- In 2025, aerospace manufacturing was 4.5 times more R&D-intensive and 2.2 times more STEM-intensive than the broader Canadian manufacturing industry
- Between 2024 and 2025, the Canadian aerospace industry’s R&D expenditures increased 37% to reach over \$1.8 billion (compared to the broader manufacturing average of an 11% increase)

⁷ Research and development (R&D) is measured in terms of the dollar value of R&D activity. Ranking is based on total R&D spending compared to other four-digit level North American Industry Classification System (NAICS) manufacturing industries. See Annex 3 for a comparative analysis of aerospace industry R&D spending from 2021 to 2025.

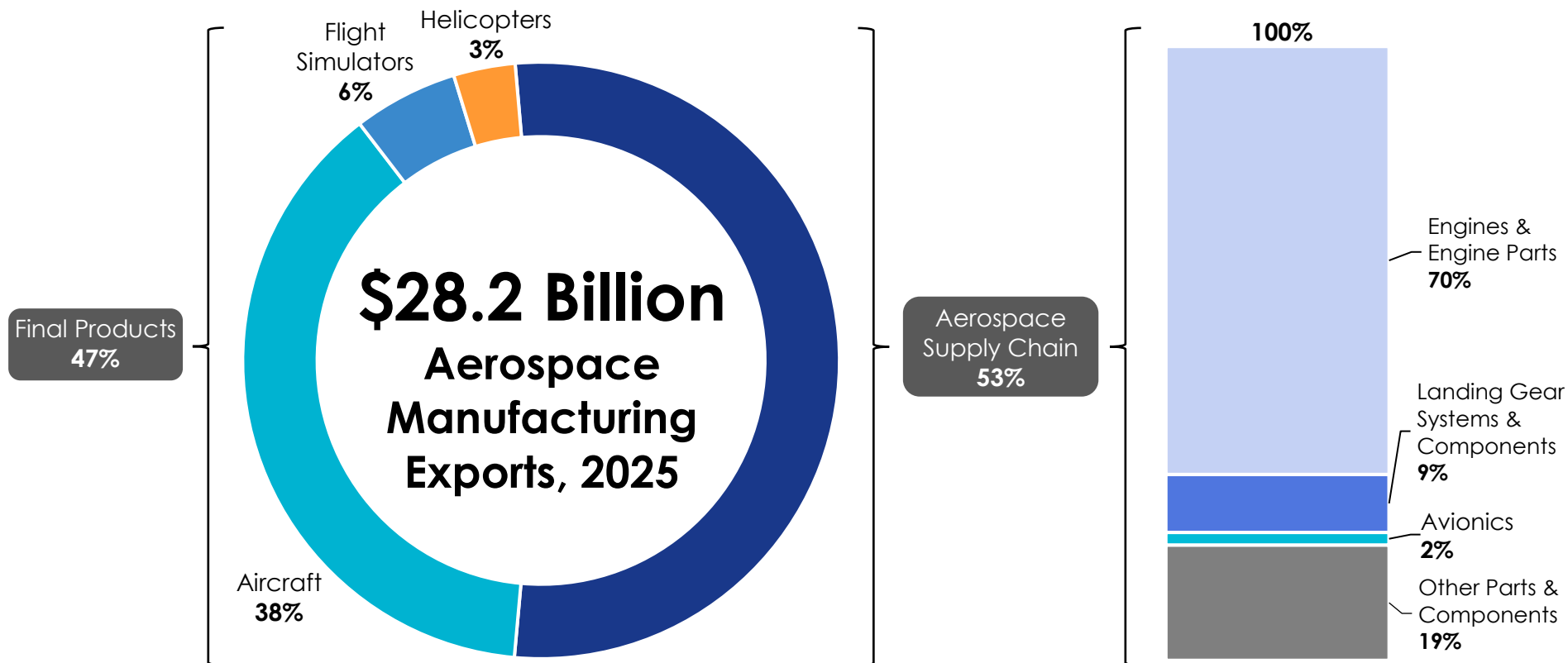
⁸ Industry-level R&D intensity is measured as the ratio of R&D performed by a given industry or sector relative to its own GDP contribution. See Annex 6 for a comparative analysis of aerospace industry R&D intensities from 2021 to 2025.

⁹ Science, technology, engineering, and mathematics (STEM). Industry-level STEM intensity is measured as the ratio of employees in STEM-related occupations in a given industry or sector relative to its total employment. See Annex 7 for a comparative analysis of aerospace industry workforce characteristics from 2021 to 2025.

EXPORT PRODUCTS

In 2025, Canadian aerospace manufacturing exported¹⁰ \$28.2 billion to more than 170 countries, of which over 50% were supply chain-related

Figure 6: Canadian Aerospace Industry Exports by Product Category¹¹, 2025



- Between 2024 and 2025, aerospace manufacturing exports grew by \$2.5 billion (+9.7%), mainly driven by increased engines exports
 - An increased share of exports to Europe and Asia was the main driver of Canada's export growth

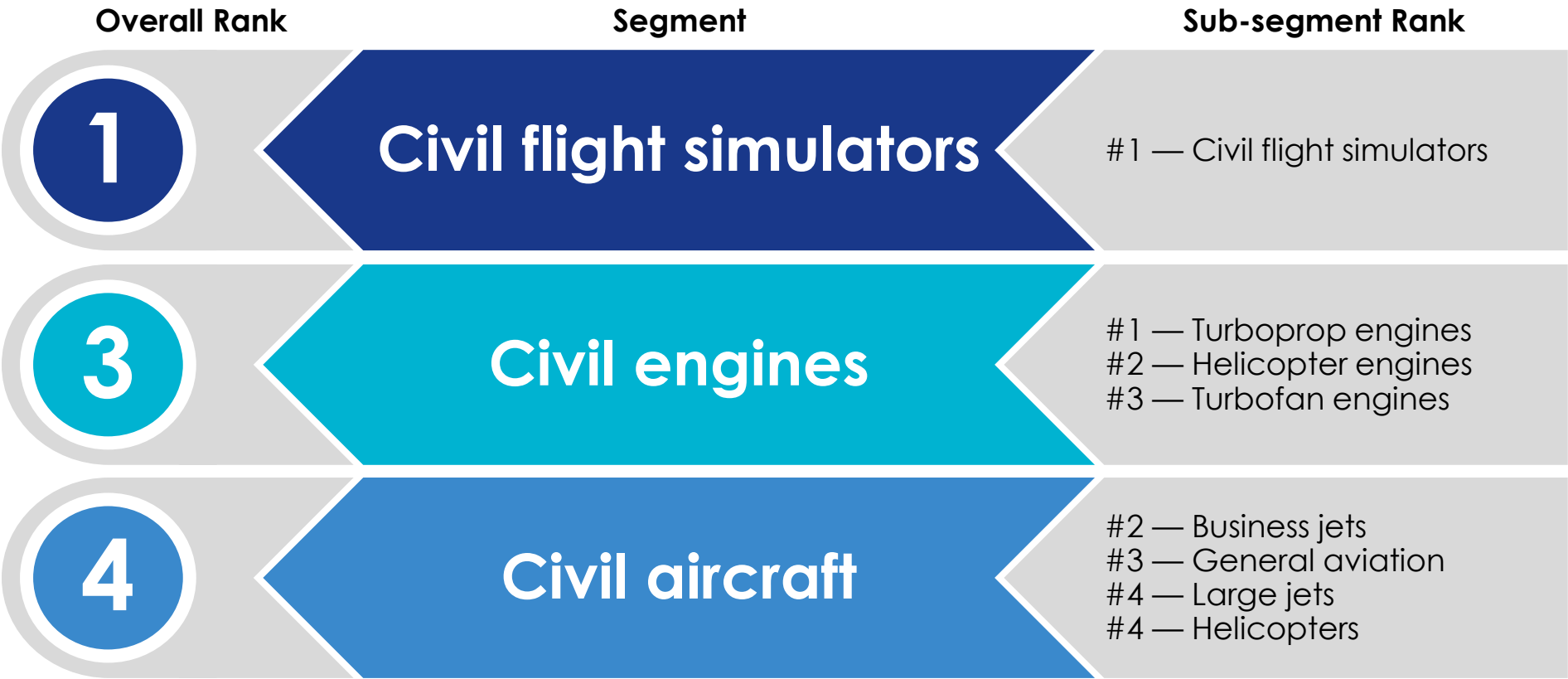
¹⁰ See Annex 8 for a comparative analysis of aerospace manufacturing exports characteristics from 2021 to 2025.

¹¹ Aircraft include airplanes, unmanned aircraft, dirigibles (parachutes & balloons), and spacecraft.

CIVIL AEROSPACE GLOBAL RANKINGS

In 2025, Canada ranked¹² in the global top 5 across civil flight simulators, engines, and aircraft segments¹³

Figure 7: Canada's Civil Aerospace Industry Rankings, 2025



¹² Rankings are based on the dollar value of final production.

¹³ General aviation includes all aircraft not operated by commuter or airline service providers and excludes business jets and helicopters.

CIVIL AEROSPACE

In 2024¹⁴, Canadian civil aerospace represented more than 85% of total aerospace industry revenues and reached \$35.8 billion (+39% since 2022)

Figure 8: Civil Aerospace Revenues by Goods and Services Category, 2024

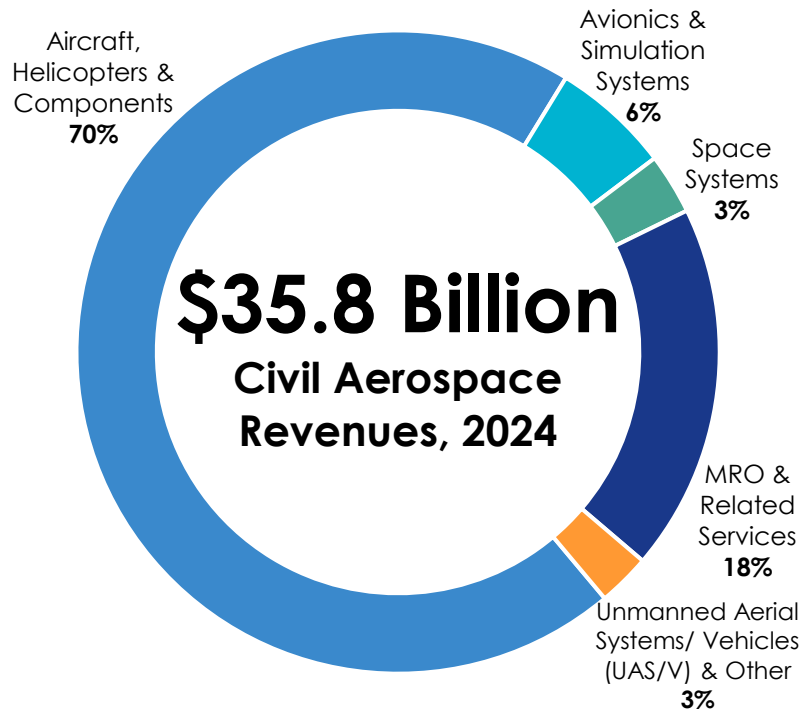
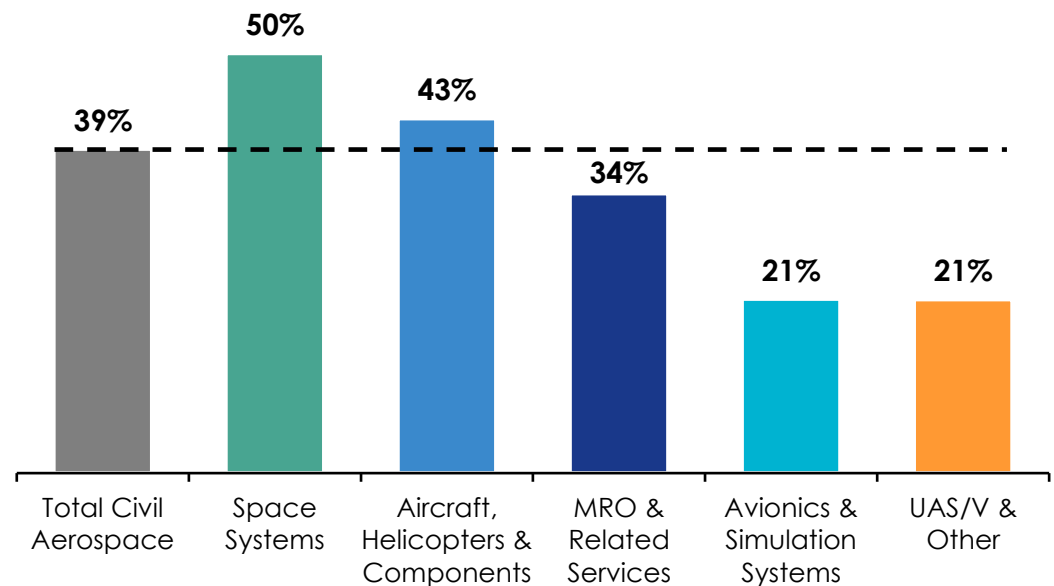


Figure 9: Civil Aerospace Revenue Growth Rate by Goods and Services Category, 2022–2024



- Between 2022 and 2024:
 - Total revenue growth was mainly driven by ‘Aircraft, Helicopters & Components’
 - ‘Space Systems’ generated the highest revenue growth rate

¹⁴ Canadian civil aerospace data by category is based on the latest available (2024) figures and represents the “Air & Space Systems” domain and its associated civil goods and services categories as defined in the *Canadian Defence, Aerospace, Marine and Cybersecurity Industries (CDAMCI)* survey. See Annex 9 for comparative analysis of category-level civil aerospace goods and services revenues between 2022 and 2024.

DEFENCE AEROSPACE

In 2024¹⁵, Canadian defence aerospace represented close to 15% of total aerospace industry revenues and reached \$6.3 billion (+15% since 2022)

Figure 10: Defence Aerospace Revenues by Goods and Services Category, 2024

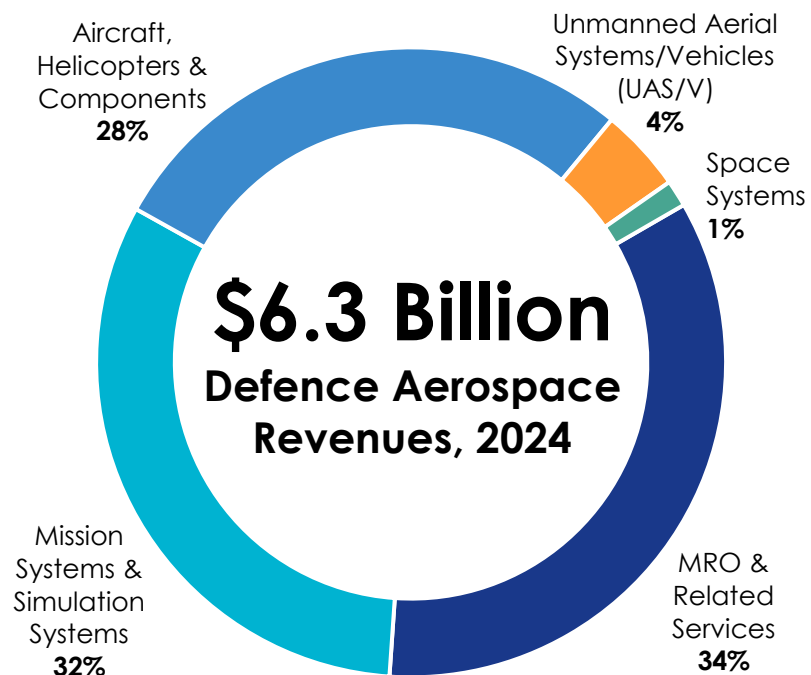
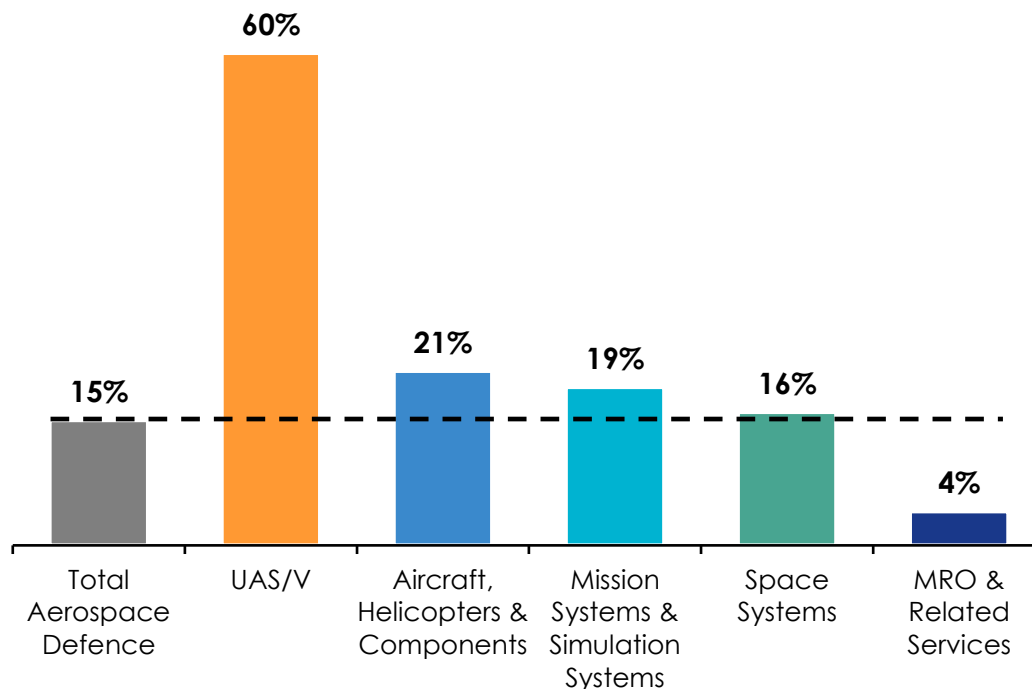


Figure 11: Defence Aerospace Revenue Growth Rate by Goods and Services Category, 2022–2024



- Between 2022 and 2024:

- Total revenue growth was mainly driven by 'Mission Systems & Simulation Systems'
- 'Unmanned Aerial Systems/Vehicles' generated the highest revenue growth rate

¹⁵ Canadian defence aerospace segment data is based on the latest available (2024) figures and represents the "Air & Space Systems" domain and its associated defence goods and services categories as defined in the CDAMCI survey. See Annex 10 for comparative analysis of category-level defence aerospace goods and services revenues between 2022 and 2024 and Annex 11 for a comparative analysis of the defence aerospace segment's key industrial indicators between 2022 and 2024.

KEY FINDINGS

In 2025, the Canadian aerospace industry:

- Contributed \$33.1 billion to GDP and 218,700 jobs to the Canadian economy
 - Increased its contribution to GDP by \$630 million and its contribution to employment by 4,700 jobs between 2024 and 2025
- Maintained its #1 R&D ranking among all Canadian manufacturing industries
 - Increased its R&D expenditures by 37% to reach over \$1.8 billion
- Was 4.5 times more R&D-intensive and 2.2 times more STEM-intensive than the broader Canadian manufacturing industry
- Exported \$28.2 billion to more than 170 countries, an increase of \$2.5 billion
 - Over 50% of aerospace manufacturing exports were supply chain-related
- Ranked in the global top 5 across civil flight simulators, engines, and aircraft segments
- Featured a diversified and growing defence aerospace segment

ANNEXES

Annex 1: Main Activities Associated with Canadian Aerospace Manufacturing and MRO Services

Aerospace Manufacturing	Aerospace MRO Services ¹⁶
Main activities: • Aircraft assemblies, subassemblies, and parts • Aircraft engines and engine parts • Aircraft fuselage, wing, tail, and similar assemblies • Tail and wing assemblies and parts (empennage) • Flight simulators • Aerospace product prototypes • Space systems • Telecommunication satellites and components • Avionics • Helicopters, propellers, and parts	Main activities: • Aircraft heavy maintenance, servicing and repairing • Aircraft engines maintenance, servicing and repairing • Aircraft components and other systems maintenance, servicing and repairing • Aircraft line maintenance (aircraft servicing at airports, excluding sales of fuel revenues) • Aircraft ferrying services • Aircraft inspection services • Aircraft testing services • Aircraft upholstery repair

Annex 2: Economic Impact Methodology Principles

- ISED's approach is informed by experts from the Organisation for Economic Co-operation and Development (OECD) and Statistics Canada.
- Aerospace industry foundational data is compiled from government agencies, such as Statistics Canada and the Canada Revenue Agency, and international independent market research organisations, with firm-level adjustments to include key manufacturers of avionics, flight simulators, and space-related products as well as providers of aerospace MRO services.
- ISED's model reflects Canada's economic structure through Statistics Canada's latest (2022) [Input-Output \(I/O\) economic impact multipliers](#).
 - Aerospace activities have been linked to the closest related and most relevant specific economic impact multiplier(s).
 - BS336400 Aerospace product and parts manufacturing
 - BS488000 Support activities for transportation
 - Economic impact estimates for aerospace activities performed in 2021 use the most relevant (2021) I/O multipliers. This aligns economic impact estimates with Canada's economic structure at the time industrial activities were performed.
- Total economic impact includes industrial activities performed by the Canadian aerospace industry value chain, which is specifically comprised of the aerospace industry (direct economic impact from enterprises for which aerospace is the main activity) and its Canadian

¹⁶ Excludes MRO activities performed by manufacturers and airlines.

suppliers (indirect economic impact from enterprises for which aerospace is not the main activity), and consumer spending by associated employees (induced economic impact) across the Canadian economy.

- GDP impact is reported on an annual basis.
 - Jobs impact is reported on an annual basis and is measured in terms of full-time equivalent (FTE) employment.
 - Jobs cannot be additive as they are maintained for an extended period after creation.
 - Economic impact estimates are reported at the national level and cannot be broken down at the regional level.
 - Economic impact estimates are not comparable to older estimates reported in previous publications as past foundational data from government agencies and independent market research organisations are regularly revised and updated.
- All values are in Canadian dollars.

Annex 3: Canadian Aerospace Key Industrial Indicators

Indicator	Sector	2021	2022	2023	2024	2025	% Change, 2024–2025	% Change, 2021–2025
Revenues (Millions of Dollars)	Aerospace Manufacturing	\$22,175	\$26,095	\$32,060	\$37,222	\$39,925	7.3%	80.0%
	Aerospace MRO	\$3,888	\$4,721	\$5,138	\$5,644	\$5,815	3.0%	49.6%
	Aerospace Total	\$26,063	\$30,816	\$37,198	\$42,866	\$45,740	6.7%	75.5%
GDP (Millions of Dollars)	Aerospace Manufacturing	\$9,498	\$9,007	\$9,519	\$9,711	\$9,665	-0.5%	1.8%
	Aerospace MRO	\$3,373	\$4,280	\$4,786	\$5,129	\$5,411	5.5%	60.4%
	Aerospace Total	\$12,872	\$13,287	\$14,305	\$14,840	\$15,076	1.6%	17.1%
Jobs (Number of Employees)	Aerospace Manufacturing	54,400	56,200	56,600	57,700	57,400	-0.5%	5.5%
	Aerospace MRO	25,600	29,400	32,300	34,800	36,800	5.7%	43.8%
	Aerospace Total	80,000	85,600	88,900	92,500	94,200	1.8%	17.8%
R&D (Millions of Dollars)	Aerospace Manufacturing	\$991	\$896	\$1,441	\$1,277	\$1,760	37.8%	77.6%
	Aerospace MRO	\$33	\$38	\$42	\$45	\$48	6.0%	45.0%

Indicator	Sector	2021	2022	2023	2024	2025	% Change, 2024–2025	% Change, 2021–2025
	Aerospace Total	\$1,024	\$934	\$1,483	\$1,322	\$1,808	36.8%	76.6%
Exports (Millions of Dollars)	Aerospace Manufacturing	\$18,368	\$18,543	\$22,887	\$25,684	\$28,186	9.7%	53.5%

Annex 4: Canadian Aerospace Industry Economic Impact

GDP Economic Impact (Millions of Dollars)	Source of Industrial Activity	2024	2025	\$ Change, 2024–2025
Aerospace Manufacturing	Aerospace Industry	\$9,711	\$9,665	-\$46
	Canadian Suppliers to the Aerospace Industry	\$5,152	\$5,127	-\$25
	Aerospace Industry and Value Chain	\$14,863	\$14,792	-\$71
	Consumer Spending by Associated Employees	\$4,471	\$4,450	-\$21
	Total Aerospace Manufacturing	\$19,334	\$19,242	-\$92
Aerospace MRO	Aerospace Industry	\$5,129	\$5,411	\$282
	Canadian Suppliers to the Aerospace Industry	\$5,104	\$5,384	\$280
	Aerospace Industry and Value Chain	\$10,233	\$10,795	\$562
	Consumer Spending by Associated Employees	\$2,913	\$3,073	\$160
	Total Aerospace MRO	\$13,146	\$13,868	\$722
Aerospace Total	Aerospace Industry	\$14,840	\$15,076	\$236
	Canadian Suppliers to the Aerospace Industry	\$10,256	\$10,511	\$255
	Aerospace Industry and Value Chain	\$25,096	\$25,587	\$491
	Consumer Spending by Associated Employees	\$7,384	\$7,523	\$139
	Total Aerospace	\$32,480	\$33,110	\$630

Jobs Economic Impact (Number of Employees)	Source of Industrial Activity	2024	2025	# Change, 2024–2025
Aerospace Manufacturing	Aerospace Industry	57,700	57,400	-300
	Canadian Suppliers to the Aerospace Industry	33,500	33,400	-100
	Aerospace Industry and Value Chain	91,200	90,800	-400
	Consumer Spending by Associated Employees	30,100	29,900	-200
	Total Aerospace Manufacturing	121,300	120,700	-600
Aerospace MRO	Aerospace Industry	34,800	36,800	2,000
	Canadian Suppliers to the Aerospace Industry	37,300	39,400	2,100
	Aerospace Industry and Value Chain	72,100	76,200	4,100
	Consumer Spending by Associated Employees	20,600	21,800	1,200
	Total Aerospace MRO	92,700	98,000	5,300
Aerospace Total	Aerospace Industry	92,500	94,200	1,700
	Canadian Suppliers to the Aerospace Industry	70,800	72,800	2,000
	Aerospace Industry and Value Chain	163,300	167,000	3,700
	Consumer Spending by Associated Employees	50,700	51,700	1,000
	Total Aerospace	214,000	218,700	4,700

Annex 5: Share of Canadian Aerospace Industry Employment by Sector and by Region

Sector	Region	2021	2022	2023	2024	2025
Aerospace Manufacturing	Western and Northern Canada	11%	12%	12%	12%	11%
	Ontario	22%	23%	24%	23%	24%
	Quebec	62%	61%	61%	61%	61%

Sector	Region	2021	2022	2023	2024	2025
Aerospace MRO	Atlantic Canada	5%	4%	3%	4%	4%
	Aerospace Manufacturing on Total Employment	68%	66%	64%	62%	61%
	Western and Northern Canada	38%	38%	38%	39%	40%
	Ontario	34%	35%	35%	35%	36%
	Quebec	22%	22%	21%	20%	17%
	Atlantic Canada	6%	5%	6%	6%	7%
Aerospace MRO on Total Employment		32%	34%	36%	38%	39%

Annex 6: Canadian Aerospace Industry R&D Intensity

Sector	2021	2022	2023	2024	2025
Aerospace Manufacturing	10%	10%	15%	13%	18%
Aerospace MRO	1%	1%	1%	1%	1%
Aerospace Total	8%	7%	10%	9%	12%
<i>Manufacturing Average</i>	4%	4%	4%	4%	4%

Annex 7: Canadian Aerospace Industry Workforce Characteristics

Workforce Characteristic	Sector	2021	2022	2023	2024	2025
Share of STEM Employees	Aerospace Manufacturing	33%	29%	30%	28%	29%
	Aerospace MRO	9%	9%	10%	9%	9%
	Aerospace Total	23%	20%	21%	20%	22%
	<i>Manufacturing Average</i>	12%	12%	12%	12%	13%
	Aerospace Manufacturing	20%	21%	21%	24%	16%

Workforce Characteristic	Sector	2021	2022	2023	2024	2025
Share of Women+ ¹⁷ Employees	Aerospace MRO	21%	24%	33%	24%	20%
	Aerospace Total	20%	22%	26%	24%	18%
	<i>Manufacturing Average</i>	<i>28%</i>	<i>29%</i>	<i>29%</i>	<i>29%</i>	<i>28%</i>
Average Annual Salary	Aerospace Manufacturing	\$73,000	\$82,000	\$81,000	\$87,000	\$88,000
	Aerospace MRO	\$80,000	\$85,000	\$84,000	\$86,000	\$83,000
	<i>Manufacturing Average</i>	<i>\$62,000</i>	<i>\$65,000</i>	<i>\$68,000</i>	<i>\$70,000</i>	<i>\$71,000</i>

Annex 8: Canadian Aerospace Manufacturing Exports Characteristics

Characteristic		2021	2022	2023	2024	2025
Export Intensity ¹⁸	Aerospace Manufacturing	83%	71%	71%	69%	71%
	<i>Manufacturing Average</i>	<i>53%</i>	<i>52%</i>	<i>53%</i>	<i>54%</i>	<i>53%</i>
Share of Exports by Product Category	Final Products	54%	49%	48%	51%	47%
	Supply Chain Parts and Components	29%	51%	52%	49%	53%

Annex 9: Canadian Civil Aerospace Revenues by Goods and Services Category

Short Title	Civil Aerospace Goods and Services Category	2022 Revenues	2024 Revenues	\$ Change, 2022–2024	% Change, 2022–2024
Airplanes, Helicopters and/or Components	Aircraft (Fixed-Wing, Tilt, and Rotorcraft)	\$9,370,198,318	\$14,128,425,867	\$4,758,227,549	50.8%
	Aircraft Propulsion Systems and Components	\$3,941,931,537	\$5,226,057,279	\$1,284,125,742	32.6%
	Aircraft Structures and Components	\$3,124,607,232	\$4,066,834,214	\$942,226,982	30.2%

¹⁷ *Labour Force Survey* gender data are aggregated into two categories: men+ and women+. Women include persons whose reported gender is female as well as cisgender (cis) and transgender (trans) women. Individuals in the category “non-binary persons” are distributed into the other two gender categories and are denoted by the “+” symbol.

¹⁸ Industry-level export intensity is measured as the ratio of exports in a given industry or sector relative to its total revenues.

Short Title	Civil Aerospace Goods and Services Category	2022 Revenues	2024 Revenues	\$ Change, 2022–2024	% Change, 2022–2024
	Landing Gear Systems and Components	\$1,092,811,970	\$1,570,472,850	\$477,660,880	43.7%
MRO & Related Services	Maintenance, Repair, Overhaul, Modernization or Upgrade Services	\$4,952,887,950	\$6,615,375,434	\$1,662,487,484	33.6%
Avionics & Simulation Systems	Avionics and Aircraft Simulation Systems ¹⁹	\$1,762,906,623	\$2,131,589,373	\$368,682,750	20.9%
Space Systems	Commercial Systems Deployed in Space, Space Launch Vehicles, Land-based Systems for the Operation, Command and Control of Space Launch Vehicles or Systems Deployed in Space; and Related Components	\$559,790,534	\$820,636,600	\$260,846,066	46.6%
	Government Non-Military Systems Deployed in Space, Space Launch Vehicles, Land-based Systems for the Operation, Command and Control of Space Launch Vehicles or Systems Deployed in Space; and Related Components	\$166,457,199	\$271,617,899	\$105,160,700	63.2%
UAS/V & Other	Unmanned Aerial Systems/Vehicles	\$50,481,771	\$48,881,322	-\$1,600,449	-3.2%
	Other Civil Aerospace ²⁰	\$732,462,154	\$897,324,586	\$164,862,432	22.5%
Total Civil Aerospace Revenues		\$25,754,535,288	\$35,777,215,424	\$10,022,680,136	38.9%

Annex 10: Canadian Defence Aerospace Revenues by Goods and Services Category

Short Title	Defence Aerospace Goods and Services Category	2022 Revenues	2024 Revenues	\$ Change, 2022–2024	% Change, 2022–2024
MRO & Related Services	Military Aircraft Maintenance, Repair Overhaul, Modernization or Upgrade Services	\$2,079,143,232	\$2,165,741,706	\$86,598,474	4.2%

¹⁹ Data from the CDAMCI survey's "Airborne Avionics and Electronics Systems and Components" and "Simulation Equipment Systems and Components" categories were merged by Statistics Canada to meet the confidentiality requirements of the *Statistics Act*.

²⁰ Other civil/commercial aerospace products and services not otherwise captured in the specific categories.

Short Title	Defence Aerospace Goods and Services Category	2022 Revenues	2024 Revenues	\$ Change, 2022–2024	% Change, 2022–2024
Mission Systems & Simulation Systems	Aircraft Mission Systems and Simulation Systems ²¹	\$1,685,803,467	\$2,012,812,491	\$327,009,024	19.4%
Airplanes, Helicopters and/or Components	Aircraft Fabrication, Structures and Components	\$1,445,924,277	\$1,754,982,973	\$309,058,696	21.4%
UAS/V	Unmanned Aerial Systems/Vehicles and Components	\$168,930,867	\$270,868,992	\$101,938,125	60.3%
Space Systems	Military Systems Deployed in Space, Space Launch Vehicles, Land-based Systems for the Operation, Command and Control of Space Launch Vehicles or Systems Deployed in Space and Related Components	\$73,943,779	\$86,024,784	\$12,081,005	16.3%
Total Defence Aerospace Revenues		\$5,453,745,622	\$6,290,430,946	\$836,685,324	15.3%

Annex 11: Canadian Defence Aerospace Key Industrial Indicators

Indicator	2022	2024	Value Change, 2022–2024	% Change, 2022–2024
Revenues	\$5,453,745,622	\$6,290,430,946	\$836,685,324	15.3%
Jobs	13,722	13,093	-629	-4.6%
R&D	\$195,624,398	\$209,470,141	\$13,845,743	7.1%
Exports	\$3,477,338,124	\$4,083,939,092	\$606,600,968	17.4%

²¹ Data from the CDAMCI survey's "Primarily Airborne Communications and Navigation Systems; and Other Information Systems (Including Processing and Dissemination), Software, Electronics and Components," "Primarily Airborne Electro-Optical, Radar, Sonar and Other Sensor/Information Collection Systems; Fire Control, Warning and Countermeasures Systems and Related Components" and "Simulation Systems for Aircraft" categories were merged by Statistics Canada to meet the confidentiality requirements of the *Statistics Act*.

DATA SOURCES

1. Economic Impact

- a. ISED estimates based on latest revised data from Statistics Canada Table [36-10-0434-03](#) (2021–2025)
- b. ISED estimates based on latest revised data from Statistics Canada Table [14-10-0220-01](#) (2021–2025)
- c. ISED economic model estimates based on Statistics Canada's 2021 and 2022 Input-Output multipliers (Tables [36-10-0013-01](#) and [36-10-0594-01](#))

2. Regional Breakdown

- a. Statistics Canada [Table 14-10-0202-01](#) (2021–2025)

3. Innovation & Skills

- a. ISED estimates based on latest revised data from Statistics Canada [Table 27-10-0333-01](#) and firm administrative data (2021–2025)
- b. Statistics Canada's *Labour Force Survey* (2021–2025)
- c. See 1(a-b)

4. Export Products

- a. ISED estimates based on latest revised data from [Trade Data Online](#) (2021–2025)
- b. S&P Global *Global Trade Atlas* (2021–2025)

5. Civil Aerospace Global Rankings

- a. FlightGlobal *Civil Simulator Census 2021*
- b. Marketsandmarkets Research Private Ltd., *Simulators Market, Global Forecast to 2030*
- c. Forecast International *Dynamic Workbook for Custom Charts (Civil Aircraft, Rotorcraft, Aviation Gas Turbines)* (2025)
- d. Teal Group *Market History* (2025)

6. Civil Aerospace

- a. Statistics Canada's *Canadian Defence, Aerospace, Marine and Cybersecurity Industries Survey* (2022 and 2024), 2024 survey released in 2026

7. Defence Aerospace

- a. See 6(a)

8. Annex 1

- a. Statistics Canada [North American Industry Classification System \(NAICS\) Canada 2022 Version 1.0](#)

9. Annex 3

- a. ISED estimates based on latest revised data from Statistics Canada [Table 16-10-0047-01](#) (2021–2025)
- b. See 1(a-b), 3(a) and 6(a)

10. Annex 4

- a. See 1(a-c)

11. Annex 5

- a. See 2(a)

12. Annex 6

- a. See 1(a-b) and 3(a)

13. Annex 7

- a. See 1(b) and 3(b)

14. Annex 8

- a. See 4(a) and 9(a)

15. Annex 9

- a. See 6(a)

16. Annex 10

- a. See 6(a)

17. Annex 11

- a. See 6(a)