IPAC INDUSTRIAL PARTICIPATION CONFERENCE 2026

BUILD - PARTNER – BUY: What it means for ITBs and Industrial Participation

DAY 1 - Tuesday October 27, 2026

TIME	SESSION
7:00–7:45 a.m.	**Registration Opens**
7:45–8:30 a.m.	**Industrial Participation Association of Canada (IPAC) Networking Breakfast - Adam Room**
8:30–8:55 a.m.	**IPAC/AIAC Welcoming Address – Live broadcast from Ballroom** Mike Mueller, President and CEO, AIAC Nathaniel Pitt, President, IPAC
8:55-9:00 a.m.	**Spotlight UK – Greetings – Live broadcast from Ballroom** Rob Tinline, British High Commissioner to Canada, UK Government
9:00-9:15 a.m.	**Keynote Speaker – Live broadcast from Ballroom** The Honourable David J. McGuinty, Minister of National Defence, Government of Canada
9:15-9:45 a.m.	**IPAC Welcome, Day 1** Master of Ceremonies Denean Tomlin, IPAC
9:45–10:00 a.m.	**Keynote Speaker** Speaker - Daniel Lauzon, Vice-President Global Public Policy, CAE
10:00–10:45 a.m.	**Panel - ITB Modernization: Lessons Learned from Policy to Implementation** Speakers - John MacInnis, DIA ITB Branch - Camila Gutierrez Castillo, DIA ITB Branch - Shelby Lynch, DIA ITB Branch Moderated by Jenifer Levesque, DIA ITB Branch
10:45–11:30 a.m.	Refreshment Break
11:30 a.m.–12:00 p.m.	**Fireside Chat - Defence as an Investment: Mobilizing Capital to Build Canada's Sovereign Capabilities** Isabelle Hudon, President and Chief Executive Officer of BDC and Charlotte Duval-Lantoine, Vice-President, Ottawa Operations & Fellow, Canadian Global Affairs Institute
12:00–1:30 p.m.	IPAC Lunch & Networking – Adam Room
1:30–2:15 p.m.	**Panel - The Surge of Private Capital into the Defence Sector: How the ITB Policy Incentivizes Defence investments** Speakers - Margo Wu, Georgian – Jenifer Levesque, DIA ITB Branch - Peter Suma, BDC Moderated by Carole Cazes, IPAC
2:15–3:00 p.m.	**Panel - A View from the Inside: What ITB Managers Say About Banking, ITB Modernization, Practical Tips, Challenges and Careers** Speakers - Jason DiTommaso, PAL Aerospace - Calum MacLeod, Bombardier - Alessandra Jenkins, SAAB - Jessica Vo, General Dynamics-Mission Systems Moderated by Clem Srour, IPAC
3:00–3:45 p.m.	Refreshment Break
3:45–4:15 p.m.	**Q&A - Engaging Champions on the Inside** Speakers - Ligia McLean, Honeywell - Andrew Rizley, L3 Harris
4:15–4:55 p.m.	**Panel - Building Capacity, Creating Impact: Leveraging Skills Development and Indigenous Partnerships Under the ITB Policy** Speakers - Jo-Anne Tabobandung, FNTI - Carmelita Crisp, NAIT - Devon Franklin, BCIT - Dr. Vickie Drover, SIIT Moderated by Melanie DeYoung, IPAC
4:55-5:00 p.m.	Day 1 Closing Remarks - Nathaniel Pitt, IPAC President
5:00–6:30 p.m.	AIAC Annual Aerospace Reception (cash bar) – Laurier Room
6:30–8:00 p.m.	AIAC Annual Aerospace Dinner (*additional ticket required: Not Included in IPAC Admission*)

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DAY 2 - Wednesday October 28, 2026

TIME	SESSION
7:00–7:45 a.m.	**Registration**
7:45–8:30 a.m.	**IPAC Networking Breakfast – Adam Room**
8:30–8:45 a.m.	**IPAC Welcome, Day 2** Speaker - Nathaniel Pitt, IPAC President
8:45-9.00 a.m.	**Special Announcement**
9.00-9.30 a.m.	**Keynote Speaker - Live Broadcast from the Ballroom** The Honourable Stephen Fuhr, Secretary of State - Defence Procurement, Government of Canada
9:30–10:00 a.m.	**Fireside Chat - Defence Industrial Strategy & ITBs** Wendy Hadwen, DIA Assistant Deputy Minister Industry/Policy and Nathaniel Pitt, IPAC President
10.00–10:30 a.m.	**Panel - Advancing Defence Innovation Through Collaborative Research and Funding** Speakers - Manal Bahubeshi, NSERC - Dr. Stephen Lucas, Mitacs - Matthyw Thomas, ABS Moderated by Dr. Wei Qiu, Memorial University of Newfoundland
10:30–11:00 a.m.	**Refreshment Break**
11:00–11:45 a.m.	**Panel - A View From the Ground: How Regional Development Agencies Help Defence Primes Meet Their Value Proposition Commitments Across Canada** Speakers - Abby Adair, Atlantic Region – Eleonora Miccolis, Quebec Region - Natalie Brabant, Northern Ontario - Stewart Campbell, Prairies Region Moderated by Jacqueline Serviss, IPAC
11:45 a.m.–12:30 p.m.	**Panel – Indigenous Participation Plans Moving from Plans to Execution** Speakers - Mark Dokis, NACCA - Denis Brunner, PSPC - Skye Nipshank, Kaskitew-Maskwa Consulting Inc. – Thawennontie Thomas, LaFlesche Inc. Moderated by Devi Shantilal, IPAC
12:30-12:35 p.m.	**Closing Remarks**
12:35–1:00 p.m.	AIAC - Aerospace Leadership Reception (cash bar) – Laurier Room
1:00-2:30 p.m.	AIAC - Aerospace Summit Leadership Luncheon – (*additional ticket required: Not Included in IPAC Admission*)

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